Financial statements

Standardbred Canada
(Incorporated under the Animal Pedigree Act)

October 31, 2020
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Independent Auditor’s Report

To the Members of
Standardbred Canada

Opinion
We have audited the financial statements of Standardbred Canada (the “Association”), which comprise the statement of financial position as at October 31, 2020, and the statements of operations, changes in net assets and cash flows for the year then ended and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at October 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (“ASNPO”).

Basis for Opinion
We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association’s ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing the Association’s financial reporting process.
Auditor’s Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Mississauga, Canada  Chartered Professional Accountants  
February 5, 2021  Licensed Public Accountants

[Signature]

Grant Thornton LLP
# Standardbred Canada

## Statement of Operations

Year ended October 31

<table>
<thead>
<tr>
<th>Revenue</th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenue</strong></td>
<td>$ 4,985,208</td>
<td>$ 4,647,843</td>
</tr>
<tr>
<td>Trot magazine</td>
<td>$ 966,888</td>
<td>$ 912,845</td>
</tr>
<tr>
<td>Computer services</td>
<td>855,335</td>
<td>858,028</td>
</tr>
<tr>
<td>Membership services</td>
<td>750,744</td>
<td>811,188</td>
</tr>
<tr>
<td>Membership dues and licensing fees</td>
<td>644,534</td>
<td>651,749</td>
</tr>
<tr>
<td>Track fees</td>
<td>604,521</td>
<td>676,505</td>
</tr>
<tr>
<td>Canadian Emergency Wage Subsidy</td>
<td>320,651</td>
<td>-</td>
</tr>
<tr>
<td>Identification</td>
<td>296,154</td>
<td>224,292</td>
</tr>
<tr>
<td>Horse sales and pedigree sales</td>
<td>155,512</td>
<td>145,552</td>
</tr>
<tr>
<td>Miscellaneous income</td>
<td>141,928</td>
<td>120,773</td>
</tr>
<tr>
<td>Stake and administrative services</td>
<td>122,765</td>
<td>112,120</td>
</tr>
<tr>
<td>Rent</td>
<td>83,971</td>
<td>93,621</td>
</tr>
<tr>
<td>Investment income</td>
<td>42,205</td>
<td>41,170</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td>4,822,662</td>
<td>4,982,836</td>
</tr>
<tr>
<td>Information technology</td>
<td>1,501,623</td>
<td>1,491,845</td>
</tr>
<tr>
<td>General and administrative</td>
<td>861,020</td>
<td>870,077</td>
</tr>
<tr>
<td>Customer services</td>
<td>702,440</td>
<td>784,037</td>
</tr>
<tr>
<td>Trot magazine</td>
<td>577,526</td>
<td>633,661</td>
</tr>
<tr>
<td>Industry marketing and business development</td>
<td>343,494</td>
<td>390,401</td>
</tr>
<tr>
<td>Occupancy costs</td>
<td>286,197</td>
<td>294,386</td>
</tr>
<tr>
<td>Identification</td>
<td>228,300</td>
<td>210,712</td>
</tr>
<tr>
<td>Member insurance</td>
<td>198,865</td>
<td>164,356</td>
</tr>
<tr>
<td>Travel and meetings</td>
<td>60,224</td>
<td>66,323</td>
</tr>
<tr>
<td>Sales and stakes</td>
<td>37,753</td>
<td>40,584</td>
</tr>
<tr>
<td>Horse sales</td>
<td>23,832</td>
<td>33,535</td>
</tr>
<tr>
<td>Industry and government relations</td>
<td>1,388</td>
<td>2,919</td>
</tr>
<tr>
<td><strong>Excess (deficiency) of revenue over expenses</strong></td>
<td>$ 162,546</td>
<td>$ (334,993)</td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
## Standardbred Canada
### Statement of Changes in Net Assets
Year ended October 31

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Invested in property and equipment and software</th>
<th>Internally restricted</th>
<th>2020 Total</th>
<th>2019 Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net assets, beginning of year</td>
<td>$ 968,046</td>
<td>$ 2,742,539</td>
<td>$ 300,000</td>
<td>$ 4,010,585</td>
<td>$ 4,345,578</td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses</td>
<td>544,844</td>
<td>(382,298)</td>
<td>-</td>
<td>162,546</td>
<td>(334,993)</td>
</tr>
<tr>
<td>Transfer for purchase of property and equipment and software</td>
<td>(140,507)</td>
<td>140,507</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$ 1,372,383</td>
<td>$ 2,500,748</td>
<td>$ 300,000</td>
<td>$ 4,173,131</td>
<td>$ 4,010,585</td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
# Standardbred Canada
## Statement of Financial Position
### October 31

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash</td>
<td>$660,063</td>
<td>$709,972</td>
</tr>
<tr>
<td>Investments (Note 3)</td>
<td>843,006</td>
<td>817,024</td>
</tr>
<tr>
<td>Receivables</td>
<td>1,088,501</td>
<td>611,339</td>
</tr>
<tr>
<td>Supplies and prepaid expenses</td>
<td>113,956</td>
<td>99,438</td>
</tr>
<tr>
<td><strong>Total Current</strong></td>
<td>$2,705,526</td>
<td>$2,237,773</td>
</tr>
<tr>
<td><strong>Property and equipment (Note 4)</strong></td>
<td>1,455,123</td>
<td>1,414,908</td>
</tr>
<tr>
<td><strong>Software (Note 5)</strong></td>
<td>1,045,625</td>
<td>1,327,631</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$5,206,274</td>
<td>$4,980,312</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Current</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities (Note 6)</td>
<td>$342,798</td>
<td>$282,438</td>
</tr>
<tr>
<td>Stake programs</td>
<td>202,255</td>
<td>200,083</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>131,825</td>
<td>136,224</td>
</tr>
<tr>
<td>Deferred membership revenue</td>
<td>356,265</td>
<td>350,982</td>
</tr>
<tr>
<td><strong>Total Current</strong></td>
<td>$1,033,143</td>
<td>969,727</td>
</tr>
<tr>
<td><strong>Net assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,372,383</td>
<td>968,046</td>
</tr>
<tr>
<td>Invested in property and equipment and software</td>
<td>2,500,748</td>
<td>2,742,539</td>
</tr>
<tr>
<td>Internally restricted - reserve for computer replacement</td>
<td>300,000</td>
<td>300,000</td>
</tr>
<tr>
<td><strong>Total Net assets</strong></td>
<td>4,173,131</td>
<td>4,010,585</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total</strong></td>
<td>$5,206,274</td>
<td>$4,980,312</td>
</tr>
</tbody>
</table>

On behalf of the Board of Directors

_____________________________________________________________  Director  ________________________________________________________  Director

See accompanying notes to the financial statements.
Standardbred Canada  
Statement of Cash Flows  
Year ended October 31  

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase (decrease) in cash</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Operating activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess (deficiency) of revenue over expenses</td>
<td>$162,546</td>
<td>$(334,993)</td>
</tr>
<tr>
<td>Items not involving cash</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrealized gains on investments</td>
<td>12,577</td>
<td>9,830</td>
</tr>
<tr>
<td>Amortization – property and equipment</td>
<td>100,292</td>
<td>112,222</td>
</tr>
<tr>
<td>Amortization – software</td>
<td>282,006</td>
<td>272,098</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>557,421</td>
<td>59,157</td>
</tr>
<tr>
<td>Net change in non-cash operating working capital items</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Receivables</td>
<td>-(477,162)</td>
<td>631,693</td>
</tr>
<tr>
<td>Supplies and prepaid expenses</td>
<td>-(14,518)</td>
<td>109</td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>60,360</td>
<td>-(716,713)</td>
</tr>
<tr>
<td>Stake programs</td>
<td>2,172</td>
<td>28,361</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>-(4,399)</td>
<td>6,973</td>
</tr>
<tr>
<td>Deferred membership revenue</td>
<td>5,283</td>
<td>18,934</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>129,157</td>
<td>28,514</td>
</tr>
<tr>
<td><strong>Investing activities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net change in investments</td>
<td>-(38,559)</td>
<td>-(33,659)</td>
</tr>
<tr>
<td>Purchase of property and equipment</td>
<td>-(140,507)</td>
<td>-(12,632)</td>
</tr>
<tr>
<td>Purchase and development of software</td>
<td>-</td>
<td>-(191,235)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>-(179,066)</td>
<td>-(237,526)</td>
</tr>
<tr>
<td>Decrease in cash</td>
<td>-(49,909)</td>
<td>-(209,012)</td>
</tr>
<tr>
<td>Cash, beginning of year</td>
<td>709,972</td>
<td>918,984</td>
</tr>
<tr>
<td>Cash, end of year</td>
<td>$660,063</td>
<td>$709,972</td>
</tr>
</tbody>
</table>

See accompanying notes to the financial statements.
Standardbred Canada
Notes to the Financial Statements
October 31, 2020

1. Nature of operations

Standardbred Canada (the “Association”) was incorporated under the Animal Pedigree Act to be the official registry and recordkeeping body and a national leader that informs, inspires, drives and records information on standardbred racing and breeding for the standardbred industry in Canada.

Standardbred Canada promotes and protects the standardbred breed and the persons who own, breed or race standardbred horses through:

a) The registration and identification of standardbred horses and the keeping of pedigrees;
b) The maintenance, preservation and dissemination of records regarding the breeding and racing of standardbred horses; and
c) The promotion of harness racing and standardbred horses.

The Association is a not-for-profit organization and is exempt from income taxes under section 149(1) of the Income Tax Act.

2. Summary of significant accounting policies

The Association follows accounting policies that conform to Canadian accounting standards for not-for-profit organizations. The following is a summary of significant accounting policies adopted by the Association in the preparation of the financial statements.

Revenue recognition

Membership dues and licensing fees are recorded as revenue of the fiscal year to which they relate. Deferred membership revenue represents membership dues which have been received but not earned. The membership year is coincidental with the member’s birth date.

Horse sales represent commission and entry fees earned by the Association on the sale of standardbred horses. The Association is an agent for these sales and does not act as principal. In its role as agent, the Association collects proceeds from the sales and remits net proceeds to the consignor.

Investment income comprises interest, dividends, and realized and unrealized gains (losses).

The Association recognizes government assistance toward current expenses in the statement of operations. When government assistance relates to future expenses, the Association defers the assistance and recognizes it in the statement of operations as the related expenses are incurred.

All other revenue are recognized when services have been performed, amounts can be reasonably estimated, and collection is reasonably assured. Deferred revenue represents fees for services that have been received but not earned.
2. Summary of significant accounting policies (continued)

Financial instruments

The Association considers any contract creating a financial asset, liability or equity instrument as a financial instrument. The Association’s financial instruments include cash, investments, receivables, accounts payable and stake programs.

Financial assets or liabilities are initially measured at their fair value. For financial instruments subsequently measured at cost or amortized cost, fair value is adjusted by the amount of the related financing fees and transaction costs. Financing fees and transaction costs relating to financial instruments that are measured subsequently at fair value are recognized in operations in the year in which they are incurred.

At each reporting date, the Association measures its financial assets and liabilities at amortized cost, except for equities, which consist of equities quoted in an active market and must be measured at fair value, and stake programs liabilities, which the Association has designated to measure at fair value. The Association uses the effective interest rate method to amortize any premiums, discounts, transaction fees and financing fees to the statement of operations.

For financial assets measured at amortized cost, the Association regularly assesses whether there are any indications of impairment. If there is an indication of impairment, and the Association determines that there is a significant adverse change in the expected timing or amount of future cash flows from the financial asset, the Association recognizes an impairment loss in the statement of operations. Any reversals of previously recognized impairment losses are recognized in operations in the year the reversal occurs.

Property and equipment and software

Property and equipment and software are stated at cost less accumulated amortization. Amortization is provided at rates designed to charge to operations the cost of property and equipment and software, on a straight-line basis over the estimated useful lives, as follows:

<table>
<thead>
<tr>
<th>Asset Type</th>
<th>Useful Life</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building</td>
<td>40 years</td>
</tr>
<tr>
<td>Building improvements</td>
<td>10 years</td>
</tr>
<tr>
<td>Computer equipment</td>
<td>3 years</td>
</tr>
<tr>
<td>Vehicles</td>
<td>5 years</td>
</tr>
<tr>
<td>Other equipment</td>
<td>3 to 10 years</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>5 years</td>
</tr>
<tr>
<td>Purchased software</td>
<td>3 years</td>
</tr>
<tr>
<td>Internally generated software</td>
<td>7 years</td>
</tr>
</tbody>
</table>

The Association has chosen to capitalize software development costs that meet the criteria for capitalization as an internally generated intangible asset. Capitalization of software under development will cease when the software is substantially complete and available for use. Amortization will commence upon initial utilization of the software.

Property and equipment and software are tested for impairment when events or changes in circumstances indicate that an asset might be impaired. The assets are tested for impairment by comparing the net carrying value to their fair value or replacement cost. If the asset’s fair value or replacement cost is determined to be less than its net carrying value, the resulting impairment is reported in the statement of revenue and expenses. Any impairment recognized is not reversed.
2. Summary of significant accounting policies (continued)

Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated to Canadian dollars at the exchange rate in effect at the statement of financial position date. Revenue and expenses denominated in foreign currencies are translated at the exchange rate in effect on the date of each transaction. Foreign currency gains or losses are included in the determination of the excess (deficiency) of revenue over expenses for the year.

Estimates and measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Items requiring significant estimates and subject to measurement uncertainty include determination of the allowance for doubtful accounts receivable, and the useful lives and impairment of software. By their nature, these estimates are subject to measurement uncertainty. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the statement of operations in the period in which they become known.

Adoption of new standards

On November 1, 2019, the Association adopted new accounting standards Section 4433 Tangible capital assets held by not-for-profit organizations and Section 4434 Intangible assets held by not-for-profit organizations (the “standards”). The most significant requirements include:

- tangible capital assets must be separated into their component parts, when practicable, and when estimates can be made of the lives of the separate components;
- tangible capital assets and intangible assets are written down to fair value or replacement cost to reflect partial impairments when conditions indicate that the assets no longer contribute to an organization’s ability to provide goods and services, or that the value of future economic benefits or service potential associated with the tangible capital assets are less than their net carrying amounts; and
- additional disclosure when an impairment has occurred.

The adoption of the new accounting standards was applied prospectively, except the Association was permitted to recognize an adjustment to opening fund balances at November 1, 2019 to reflect partial impairments of tangible and intangible assets existing at that date. The adoption of these standards did not have any impact on the statement of financial position as at November 1, 2019 and the changes in financial position for the current period.
3. Investments

Short-term investments consist of equities, guaranteed investment certificates (GICs) and treasury bills which bear interest at rates ranging from 0.09% to 1.97% (2019 - 2.1% to 2.5%) and have maturities greater than three months and less than one year (2019 – greater than three months and less than one year).

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>GICs and treasury bills</td>
<td>$ 602,030</td>
<td>$ 603,877</td>
</tr>
<tr>
<td>Equities</td>
<td>240,976</td>
<td>213,147</td>
</tr>
<tr>
<td></td>
<td>$ 843,006</td>
<td>$ 817,024</td>
</tr>
</tbody>
</table>

4. Property and equipment

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Accumulated Amortization</td>
<td>Book Value</td>
</tr>
<tr>
<td>Land</td>
<td>$ 813,629</td>
<td>-</td>
</tr>
<tr>
<td>Building and building improvements</td>
<td>2,339,213</td>
<td>1,745,367</td>
</tr>
<tr>
<td>Computer equipment</td>
<td>1,744,367</td>
<td>1,718,595</td>
</tr>
<tr>
<td>Vehicles</td>
<td>72,008</td>
<td>72,008</td>
</tr>
<tr>
<td>Other equipment</td>
<td>1,194,763</td>
<td>1,172,887</td>
</tr>
<tr>
<td>Leasehold improvements</td>
<td>282,083</td>
<td>282,083</td>
</tr>
<tr>
<td></td>
<td>$ 6,446,063</td>
<td>$ 4,990,940</td>
</tr>
</tbody>
</table>
5. Software

Purchased software and internally generated software are recorded at cost of $152,894 (2019 - $152,894) and $1,963,045 (2019 - $1,963,045), respectively, less accumulated amortization of $152,894 (2019 - $152,894) and $917,420 (2019 - $635,414), respectively.

Amortization of internally generated software commenced in fiscal 2016 with the roll out of the first components of the new software.

6. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities is $43,426 (2019 - $34,041) in government remittances payable, primarily relates to sales taxes payable.

7. Credit facility agreement

The Association has an operating facility totalling $250,000, which bears interest at the bank’s prime lending rate plus 1.85%, is unsecured and is repayable on demand. At October 31, 2020, $Nil (2019 - $Nil) was drawn on this facility.

8. Financial instrument risk management

Risk management relates to the understanding and active management of risks associated with all areas of operations and the associated operating environment. The Association’s financial instruments, which are unchanged from the prior year, are primarily exposed to credit, market and liquidity risks. The Association has formal policies and procedures that establish target asset mix. The Association’s policies also require diversification of investments within categories, and set limits on exposure to individual investments.

Credit risk

Financial instruments that potentially subject the Association to concentrations of credit risk consist primarily of cash, investments and receivables.

Cash consist of deposits with a major Canadian banking institution which may exceed federally insured limits. Investments consist of GICs and treasury bills, which carry an investment grade credit rating and are administered by a major Canadian financial institution.

Receivables are due from a large membership and customer base, which is geographically dispersed. The Association evaluates its members’ and customers’ financial condition and limits the amount of credit extended when deemed necessary. The Association utilizes an allowance for doubtful accounts to record potential credit losses associated with its trade receivables, the balance of which was $27,440 at October 31, 2020 (2019 - $27,440). Credit losses to date have been within management’s expectations.
8. Financial instrument risk management (continued)

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises currency, interest rate and other price risks.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Association maintains a bank account and an investment account denominated in U.S. funds. As such, they are subject to foreign currency risk due to fluctuations in U.S./Canadian exchange rates. Cash of $124,786 (2019 - $199,511) and investments of $127,785 (2019 - $98,134), denominated in U.S. funds, were translated at the year-end rate of 1.33 (2019 - 1.32).

Interest rate risk arises from the possibility that changes in interest rates will affect the value of money market funds held by the Association. The Association manages this risk by holding a large portion of its securities in investment grade GICs and treasury bills. The Association invests in equities which are not subject to interest rate risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Association manages this risk by holding a large portion of its portfolio in investment grade equities.

Liquidity risk

Liquidity risk is the risk the Association will encounter difficulties in meeting its financial liability obligations. Liquidity risk primarily impacts the Association’s accounts payable and stake programs. The Association manages its liquidity risk through cash management.

9. Capital management

The Association’s main objective when managing capital is to safeguard the Association’s ability to continue as a going concern, so that it can continue to provide services to members and benefits for other stakeholders.

The Association sets the amount of capital in proportion to risk. The Association manages the capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying assets. In order to maintain or adjust the capital structure, the Association may adjust the timing of expenditures, or sell assets to meet obligations as they come due, particularly obligations relating to stake events.

Because computer functionality is fundamental to the Association’s survival, the Association maintains a $300,000 internally restricted reserve for computer replacement.
10. COVID-19

On March 11, 2020, the World Health Organization declared a global pandemic (the “pandemic”) as a result of the spread of COVID-19. Since that time, the pandemic has severely impacted local economies around the globe. In many countries, including Canada, organizations were forced to cease or limit operations for long or indefinite periods of time. Measures taken to contain the spread of COVID-19, including travel bans, quarantines, physical distancing, and closures of non-essential services have triggered significant disruptions to organizations worldwide, resulting in a widespread economic slowdown. Governments and central banks have responded with monetary and fiscal interventions in an attempt to stabilize economic conditions. The Association has been active in monitoring and assessing the impact of the pandemic on operations and has taken necessary steps to reduce expenditures where appropriate.

The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences as well as their potential impact on the financial position and results of the Association for future periods. The Association has taken the necessary steps to ensure that it is able to continue its operations while complying with government regulations and ensuring the safety of its stakeholders. The Association is committed to adjusting operations as required to ensure the continued sustainability of the Association in its pursuit of its mandate.

11. Comparative amounts

Certain comparative amounts have been reclassified from those previously presented to conform to the presentation of the 2020 financial statements.